



DEFENSE, SPACE & SECURITY OVERVIEW



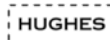
Founded in 1916 in the Puget Sound region of Washington State in the U.S.

Became a leading producer of **military and commercial aircraft**

Completed a series of strategic mergers and acquisitions to become a **leading global aerospace company**



MCDONNELL Aircraft Corporation



A heritage that mirrors the history of flight



COMMERCIAL AIRPLANES

A complete family of the world's most versatile commercial airplanes



DEFENSE, SPACE & SECURITY

The world's leader in delivering decisive mission advantage to its global customers through cutting-edge capabilities



GLOBAL SERVICES

A dedicated services business focused on keeping the world's fleet flying safely, sustainably and efficiently



Connect, Protect and Explore Our World and Beyond



**\$23.9
BILLION**

in 2024 revenues

Delivering decisive mission
advantage to its global
customers through cutting-
edge capabilities

Headquartered in
**ARLINGTON,
VIRGINIA**

with employees in
22 countries and 50 U.S. states



More than
18,000*
**BOEING
EMPLOYEES**

*end of 2024



Formed in
2002

to integrate Boeing's
defense, space, intelligence
and communications capabilities

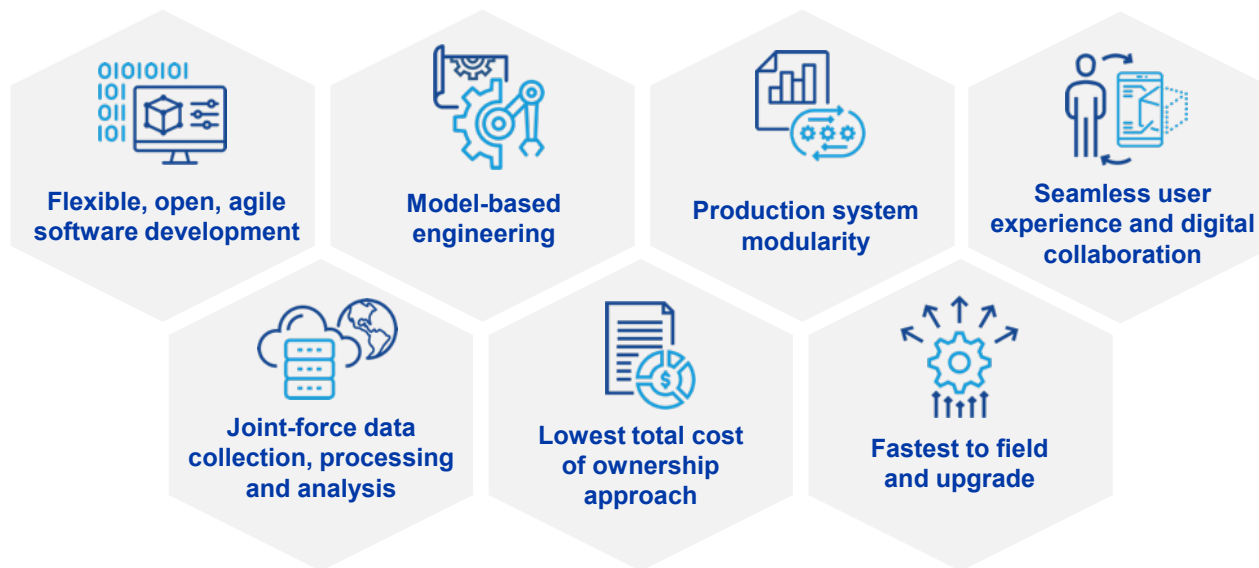
Key markets include
aeronautics, space and
weapons. Core capabilities are
in development, production and
mission-enabling upgrades of
integrated solutions.



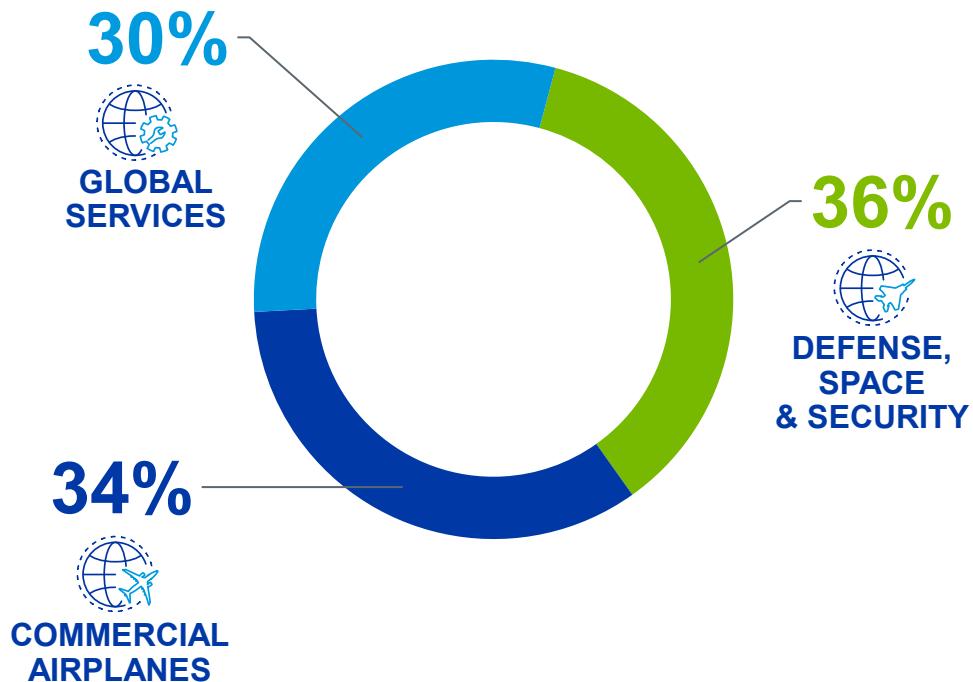
A diversified, global business with leadership in key defense and space markets

Defense, Space & Security remains a global leader in development, production, maintenance and enhancement of fixed wing and rotary wing aircraft, commercial and government satellites, human spaceflight programs and weapons. BDS delivers decisive mission advantage through cutting edge capabilities for the warfighter.

Defense, Space & Security industry leadership emanates from world-leading expertise in



2024
Enterprise
Revenue:
\$66.5 Billion

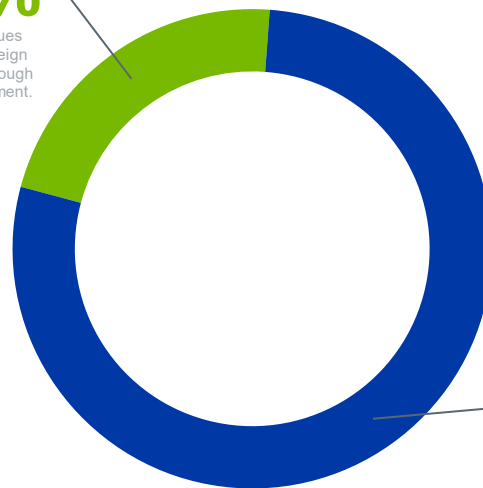


2024
Defense, Space & Security
Revenue:
\$23.9 Billion

**Non-U.S.
Customers**

22%

Includes revenues
earned from foreign
military sales through
the U.S. government.



**U.S.
Customers**
78%



BOEING GLOBAL ENGAGEMENT

Supporting Local Communities

Through our work in local communities, we support STEM education initiatives, assist military members, veterans, and their families, promote environmental stewardship and provide for communities in need – including disaster recovery and relief efforts worldwide.



In 2024, Boeing and its employees – with the help of Boeing Gift Match – contributed more than

\$176 million

to help build better communities worldwide.



In 2024, Boeing employees volunteered

494,000 hours

in support of global community partners.

We partner with community organizations to drive positive change around the world. We do this through strategic charitable investments, employee engagement activities and targeted advocacy efforts.



Boeing invests in the communities where our employees live and work

WE SUPPORT RESPONSIBLE & RESILIENT GROWTH

In our products and services...



FLEET
RENEWAL



OPERATIONAL
EFFICIENCY



ADVANCED
TECHNOLOGIES



Renowned with
Sustainable Aviation Fuel

RENEWABLE
ENERGY



CARBON REMOVALS
& OFFSETS



INNOVATION &
ENGAGEMENT



EFFICIENCY &
CONSERVATION



SITE INFRASTRUCTURE
INVESTMENT



RESILIENCE
& RISK MANAGEMENT

and within our four walls.

